## **CHIEF EXECUTIVE SUMMARY**

SUBJECTIVE ANALYSIS	2015/2016 ADJUSTED CASH LIMIT £ '000	2015/2016 ACTUALS £ '000	2015/2016 VARIATION £ '000
<b>EXPENDITURE</b>			
EMPLOYEES PREMISES	511 -	435 -	(76) -
TRANSPORT SUPPLIES AND SERVICES	1 12	2 90	1 78
THIRD PARTY PAYMENTS TRANSFER PAYMENTS SUPPORT SERVICES (NOT INCLUDED BELOW)	- - 36	- - 36	- - -
CAPITAL CHARGES (NOT INCLUDED BELOW)  TOTAL EXPENDITURE	- 560	- 563	3
<u>INCOME</u>			
CUSTOMER & CLIENT RECEIPTS GOVERNMENT GRANTS	- -	-	- -
RECHARGES OTHER GRANTS, REIMBURSEMENTS & CONTRIBUT TOTAL INCOME	17 37 <b>54</b>	16 41 <b>57</b>	1 (4) <b>(3)</b>
CONTROLLABLE NET EXPENDITURE	506	506	-
CDS	38	38	
CAPITAL CHARGES RECHARGES (CDS INCOME)	13 -	13 -	- - -
TOTAL NON CONTROLLABLE EXPENDITURE	51	51	-
TOTAL NET EXPENDITURE	557	557	-

### **DEPUTY CHIEF EXECUTIVE'S**

## GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2016

SUBJECTIVE ANALYSIS	2015/2016 ADJUSTED CASH LIMIT £ '000	2015/2016 ACTUALS £ '000	2015/2016 VARIATION £ '000
DIRECTORATE SUPPORT	(1,815)	(1,860)	(45)
BUSINESS SUPPORT AND RESOURCES	1,336	1,333	(3)
HEALTH & SAFETY	160	160	-
HR & ORGANISATIONAL DEVELOPMENT	1,264	1,262	(2)
PAY, EQUALITY & DIVERSITY	255	259	4
CORPORATE DEVELOPMENT, ENGAGEMENT AND COMMUNICATION	51	65	14
ICT SERVICES	193	194	1
NET COST OF SERVICES	1,444	1,413	(31)

SUBJECTIVE ANALYSIS	2015/2016 ADJUSTED CASH LIMIT £ '000	2015/2016 ACTUALS £ '000	2015/2016 VARIATION £ '000
EXPENDITURE			
EMPLOYEES	5,082	5,938	856
PREMISES	10	(68)	(78)
TRANSPORT	38	29	(9)
SUPPLIES AND SERVICES	2,732	3,882	
THIRD PARTY PAYMENTS	2	1,897	1,895
TRANSFER PAYMENTS	326	131	(195)
SUPPORT SERVICES	840	841	1
CAPITAL CHARGES	557	2,701	2,144
TOTAL EXPENDITURE	9,587	15,351	5,764
<u>INCOME</u>			
CUSTOMER & CLIENT RECEIPTS	547	835	(288)
GOVERNMENT GRANTS	33	3,110	
RECHARGES	6,866	6,748	118
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	697	3,245	(2,548)
TOTAL INCOME	8,143	13,938	(5,795)
NET COST OF SERVICES	1,444	1,413	(31)

SUBJECTIVE ANALYSIS	2015/2016 ADJUSTED CASH LIMIT £ '000	2015/2016 ACTUALS £ '000	2015/2016 VARIATION £ '000
DEMOCRATIC GOVERNANCE REGISTRATION AND BEREAVEMENT LICENSING	2,522 (344) (376) 1,802	2,419 (260) (376) 1,783	(103) 84 - (19)
WARD BUDGETS	507	261	(246)
NET COST OF SERVICES	2,309	2,044	(265)

SUBJECTIVE ANALYSIS	2015/2016 ADJUSTED CASH LIMIT £ '000	2015/2016 ACTUALS £ '000	2015/2016 VARIATION £ '000
<u>EXPENDITURE</u>			
EMPLOYEES	2,523	2,669	146
PREMISES	, 225	, 199	(26)
TRANSPORT	43	43	` -
SUPPLIES AND SERVICES	1,454	1,238	(216)
THIRD PARTY PAYMENTS	159	181	22
TRANSFER PAYMENTS	-	-	-
SUPPORT SERVICES	947	930	(17)
CAPITAL CHARGES	100	100	-
TOTAL EXPENDITURE	5,451	5,360	(91)
<u>INCOME</u>			
CUSTOMER & CLIENT RECEIPTS	2,758	2,690	68
GOVERNMENT GRANTS	-	(62)	62
RECHARGES	-	25	(25)
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	384	663	(279)
TOTAL INCOME	3,142	3,316	(174)
NET COST OF SERVICES	2,309	2,044	(265)

SUBJECTIVE ANALYSIS	2015/2016 ADJUSTED CASH LIMIT £ '000	2015/2016 ACTUALS £ '000	2015/2016 VARIATION £ '000
PROCUREMENT & DEVELOPMENT REVENUES, BENEFITS & TRANSACTIONAL SERVICES LEGAL CUSTOMER FIRST ACCOUNTANCY RISK SERVICES ASSET & ESTATES	25 222 (439) (42) 37 70 3,393	(44) 238 (462) (27) 58 64 3,550	(69) 16 (23) 15 21 (6) 157
NET COST OF SERVICES	3,266	3,377	111

SUBJECTIVE ANALYSIS	2015/2016 ADJUSTED CASH LIMIT £ '000	2015/2016 ACTUALS £ '000	2015/2016 VARIATION £ '000
<u>EXPENDITURE</u>			
EMPLOYEES	9,940	10,571	631
PREMISES	6,451	6,298	(153)
TRANSPORT	124	126	2
SUPPLIES AND SERVICES	1,991	2,599	608
THIRD PARTY PAYMENTS	716	412	(304)
TRANSFER PAYMENTS	215	214	(1)
SUPPORT SERVICES	3,114	3,110	(4)
CAPITAL CHARGES	4,381	4,409	28
TOTAL EXPENDITURE	26,932	27,739	807
INCOME			
CUSTOMER & CLIENT RECEIPTS	2,945	2,244	701
GOVERNMENT GRANTS	547	532	15
RECHARGES	18,077	17,987	90
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,097	3,599	(1,502)
TOTAL INCOME	23,666	24,362	(696)
NET COST OF SERVICES	3,266	3,377	111

SUBJECTIVE ANALYSIS	2015/2016 ADJUSTED CASH LIMIT £ '000	2015/2016 ACTUALS £ '000	2015/2016 VARIATION £ '000
STRATEGIC LEISURE ASSETS CULTURAL SERVICES ECONOMIC DEVELOPMENT HOUSING, PLANNING & TRANSPORT POLICY VISITOR ECONOMY	1,426 1,788 649 330 4,267	1,426 1,788 647 357 4,369	- (2) 27 102
NET COST OF SERVICES	8,460	8,587	127

SUBJECTIVE ANALYSIS	2015/2016 ADJUSTED CASH LIMIT	2015/2016 ACTUALS	2015/2016 VARIATION
	£ '000	£ '000	£ '000
<u>EXPENDITURE</u>			
EMPLOYEES	6,701	7,512	811
PREMISES	2,475	2,394	(81)
TRANSPORT	313	319	6
SUPPLIES AND SERVICES	5,241	6,458	1,217
THIRD PARTY PAYMENTS	71	92	21
TRANSFER PAYMENTS	302	2,166	1,864
SUPPORT SERVICES	1,401	1,404	3
CAPITAL CHARGES	4,710	4,352	(358)
TOTAL EXPENDITURE	21,214	24,697	3,483
INCOME			
CUSTOMER & CLIENT RECEIPTS	4,250	3,498	752
GOVERNMENT GRANTS	1,548	1,335	213
RECHARGES	2,443	2,944	(501)
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	4,513	8,333	(3,820)
TOTAL INCOME	12,754	16,110	(3,356)
NET COST OF SERVICES	8,460	8,587	127

SUBJECTIVE ANALYSIS	2015/2016 ADJUSTED CASH LIMIT £ '000	2015/2016 ACTUALS £ '000	2015/2016 VARIATION £ '000
BUSINESS SERVICES LEISURE AND CATERING PUBLIC PROTECTION HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES	1,366 3,798 84 14,229	1,374 3,723 128	8 (75) 44 149
STREET CLEANSING AND WASTE COASTAL AND ENVIRONMENT INTEGRATED TRANSPORT NET COST OF SERVICES	14,229 19,183 4,637 394 <b>43,691</b>	14,378 19,077 4,637 360 <b>43,677</b>	(106) - (34) (14)

SUBJECTIVE ANALYSIS	2015/2016 ADJUSTED CASH LIMIT £ '000	2015/2016 ACTUALS £ '000	2015/2016 VARIATION £ '000
<u>EXPENDITURE</u>			
EMPLOYEES	14,011	15,476	1,465
PREMISES	2,288	2,307	19
TRANSPORT	3,225	2,847	(378)
SUPPLIES AND SERVICES	5,800	11,804	6,004
THIRD PARTY PAYMENTS	20,015	18,925	(1,090)
TRANSFER PAYMENTS	420	286	(134)
SUPPORT SERVICES	4,432	4,442	10
CAPITAL CHARGES	15,278	16,822	1,544
TOTAL EXPENDITURE	65,469	72,909	7,440
<u>INCOME</u>			
CUSTOMER & CLIENT RECEIPTS	7,633	8,367	(734)
GOVERNMENT GRANTS	2,779	-	(84)
RECHARGES	8,159	8,226	(67)
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3,207	9,776	(6,569)
TOTAL INCOME	21,778	29,232	(7,454)
NET COST OF SERVICES	43,691	43,677	(14)

SUBJECTIVE ANALYSIS	2015/2016 ADJUSTED CASH LIMIT £ '000	2015/2016 ACTUALS £ '000	2015/2016 VARIATION £ '000
ADULT SOCIAL CARE	4,112	3,917	(195)
CARE & SUPPORT	6,655	7,025	370
COMMISSIONING & CONTRACTS	1,403	1,195	(208)
ADULT COMMISSIONING PLACEMENTS	29,422	29,316	(106)
ADULTS SAFEGUARDING	421	652	231
BUSINESS SUPPORT & RESOURCES	1,522	1,508	(14)
NET COST OF SERVICES	43,535	43,613	78

SUBJECTIVE ANALYSIS  EXPENDITURE	2015/2016 ADJUSTED CASH LIMIT £ '000	2015/2016 ACTUALS £ '000	2015/2016 VARIATION £ '000
EMPLOYEES	16,168	16,830	662
PREMISES	10,108	10,630	48
TRANSPORT	839	828	(11)
SUPPLIES AND SERVICES	1,868	1,776	(92)
THIRD PARTY PAYMENTS	35,935	40,153	4,218
TRANSFER PAYMENTS	6,280	7,205	925
SUPPORT SERVICES	2,670	2,670	-
CAPITAL CHARGES	236	237	1
TOTAL EXPENDITURE	64,080	69,831	5,751
<u>INCOME</u>			
CUSTOMER & CLIENT RECEIPTS	10,648	12,536	(1,888)
GOVERNMENT GRANTS	1,142	1,443	(301)
RECHARGES	33	37	(4)
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	8,722	12,202	(3,480)
TOTAL INCOME	20,545	26,218	(5,673)
TOTAL COST OF SERVICES	43,535	43,613	78

# **CHILDREN'S SERVICES**

# **GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2016**

SUBJECTIVE ANALYSIS	2015/2016 ADJUSTED CASH LIMIT £ '000	2015/2016 ACTUALS £ '000	2015/2016 VARIATION £ '000
LOCAL SCHOOLS BUDGET	30,713	30,715	2
LEARNING AND SCHOOLS	26,270	25,967	(303)
EARLY HELP FOR CHILDREN AND FAMILIES	4,489	4,308	(181)
CHILDREN'S SOCIAL CARE	27,763	29,952	2,189
GRANTS	(52,811)	(51,626)	1,185
NET COST OF SERVICES	36,424	39,316	2,892

SUBJECTIVE ANALYSIS	2015/2016 ADJUSTED CASH LIMIT £ '000	2015/2016 ACTUALS £ '000	2015/2016 VARIATION £ '000
<u>EXPENDITURE</u>			
EMPLOYEES	50,984	55,885	4,901
PREMISES	397	3,281	2,884
TRANSPORT	2,385	2,648	263
SUPPLIES AND SERVICES	14,062	20,053	5,991
THIRD PARTY PAYMENTS	14,633	17,220	2,587
TRANSFER PAYMENTS	6,102	7,515	1,413
SUPPORT SERVICES	4,562	4,557	(5)
CAPITAL CHARGES	3,532	3,532	-
TOTAL EXPENDITURE	96,657	114,691	18,034
<u>INCOME</u>			
CUSTOMER & CLIENT RECEIPTS	557	1,229	(672)
GOVERNMENT GRANTS	55,579	60,029	
RECHARGES	159	5,841	(5,682)
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTION	3,938	8,276	(4,338)
TOTAL INCOME	60,233	75,375	(15,142)
NET COST OF SERVICES	36,424	39,316	2,892

## **PUBLIC HEALTH SUMMARY**

SUBJECTIVE ANALYSIS	2015/2016 ADJUSTED CASH LIMIT £ '000	2015/2016 ACTUALS £ '000	2015/2016 VARIATION £ '000
<u>EXPENDITURE</u>			
EMPLOYEES PREMISES	1,271 -	1,195 -	(76) -
TRANSPORT SUPPLIES AND SERVICES THIRD PARTY PAYMENTS	15 70 16,551	9 33 17,289	(6) (37) 738
TRANSFER PAYMENTS SUPPORT SERVICES (NOT INCLUDED BELOW) CAPITAL CHARGES (NOT INCLUDED BELOW)	- 49 -	- 49 -	- - -
TOTAL EXPENDITURE	17,956	18,575	619
INCOME  CUSTOMER & CLIENT RECEIPTS	_	-	-
GOVERNMENT GRANTS RECHARGES	18,290 -	18,680 -	(390) -
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS  TOTAL INCOME	- 18,290	229 <b>18,909</b>	(229) <b>(619)</b>
CONTROLLABLE NET EXPENDITURE	(334)	(334)	-
CDS CAPITAL CHARGES	334 -	334 -	-
RECHARGES (CDS INCOME) TOTAL NON CONTROLLABLE EXPENDITURE	334	334	-
TOTAL NET EXPENDITURE	-	-	-

SUBJECTIVE ANALYSIS	2015/2016 ADJUSTED CASH LIMIT £ '000	2015/2016 ACTUALS £ '000	2015/2016 VARIATION £ '000
TDE ACLIDY MANIACEMENT	14 100	11 270	(2.020)
TREASURY MANAGEMENT	14,106	11,278	` ′ ′
PARKING SERVICES	(3,628)	(3,452)	176
GRANTS, DONATIONS & SUBSCRIPTIONS	161	161	-
HOUSING BENEFITS	1,653	1,659	6
COUNCIL TAX & NNDR COST OF COLLECTION	349	356	7
SUBSIDIARY COMPANIES	(791)	(914)	(123)
CONCESSIONARY FARES	3,850	4,433	583
LAND CHARGES	(42)	(43)	(1)
PREVIOUS YEARS' PENSION LIABILITY	2,821	2,854	33
NEW HOMES BONUS	(1,440)	(1,581)	(141)
NET COST OF SERVICES	17,039	14,751	(2,288)

	2015/2016	2015/2016	2015/2016
	ADJUSTED	ACTUALS	VARIATION
SUBJECTIVE ANALYSIS	CASH		
	LIMIT		
	£ '000	£ '000	£ '000
<u>EXPENDITURE</u>			
EMPLOYEES	3,639	3,653	14
PREMISES	1,134	1,021	(113)
TRANSPORT	33	35	2
SUPPLIES AND SERVICES	5,082	6,404	1,322
THIRD PARTY PAYMENTS	94	121	27
TRANSFER PAYMENTS	89,529	83,196	(6,333)
SUPPORT SERVICES	3,984	3,991	7
CAPITAL CHARGES	18,033	14,869	(3,164)
TOTAL EXPENDITURE	121,528	113,290	(8,238)
<u>INCOME</u>			
CUSTOMER & CLIENT RECEIPTS	7.057	7.627	220
GOVERNMENT GRANTS	7,857	7,637	220
	91,792	86,194	5,598
RECHARGES	3,503	3,161	342 (210)
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIO		1,547	(210)
TOTAL INCOME	104,489	98,539	5,950
NET COST OF SERVICES	47.020	14 754	(2.200)
NET COST OF SERVICES	17,039	14,751	(2,288)